Instituto Terra

(Free translation from the original issued in Portuguese. In the event of any discrepancies, the Portuguese-language version shall prevail.)

Financial statements as at December 31, 2025 and independent auditor's report

Re.: Report No. 2647B-016-PB

Clicksign dc16cb6c-11dc-4e42-9885-e70a47736ed1

Contents

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(Free translation from the original issued in Portuguese. In the event of any discrepancies, the Portuguese-language version shall prevail. See Note 20 to the financial statements.)

Independent Auditor's Report

Grant Thornton Auditoria e Consultoria Ltda.
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To the Management of
Instituto Terra
Aimorés – MG

Opinion

We have audited the financial statements of Instituto Terra ("Institute"), which comprise the statement of financial position as at December 31, 2025, and the statement of surplus or deficit, statement of comprehensive income, statement of changes in net assets, and statement of cash flows for the year then ended, and the notes to the financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Instituto Terra as at December 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with accounting practices adopted in Brazil and General Accounting Interpretation applicable to non-profit entities (ITG 2002).

Basis for Opinion

We conducted our audit in accordance with Brazilian and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Institute in accordance with the relevant ethical requirements set forth in the Code of Ethics for Professional Accountants and the professional standards issued by the Federal Accounting Council and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

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Responsibility of Management and Those Charged with Governance for the Financial Statements

The Institute's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting practices adopted in Brazil and General Accounting Interpretation applicable to non-profit entities (ITG 2002), and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Institute's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements, unless Management either intends to liquidate the Institute or to cease operations, or has no realistic alternative to avoid doing so.

Those charged of governance are those individuals responsible for overseeing the financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

The objectives of our audit are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Brazilian and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these financial statements.

As part of an audit in accordance with Brazilian and International Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve the override of internal control, collusion, forgery, intentional omissions, or misrepresentations;

- obtain an understanding of the internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control;

- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;

- conclude on the appropriateness of Management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Institute's ability to continue in operation. if we conclude that a material uncertainty exists, then we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Institute to cease to continue as a going concern;

- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

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We communicate with those charged of governance regarding, among other matters, the planned scope and timing of the audit engagement and significant audit findings, including significant deficiencies in internal control that we may have identified in the course of our audit.

Vitória, April 9th, 2026

Grant Thornton Auditoria e Consultoria Ltda.
CRC ES-005.603/O-5

Wesley Cristian Marques
Accountant CRC 1ES-009.545/O-0

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Instituto Terra

Statement of financial position as at December 31, 2025 and 2024

(Free translation from the original issued in Portuguese. In the event of any discrepancies, the Portuguese-language version shall prevail.)

(Expressed in thousands of reais)

Assets

	Notes	2025	2024
Current assets			
Free cash and cash equivalents	4	7,169	5,247
Restricted cash and cash equivalents	4	7,244	9,195
Amounts invested in projects	5(b)	11,527	10,683
Trade receivables	6	17	12
Advances	7	72	37
Inventories	8	831	1,026
Total		**26,860**	**26,200**
Noncurrent assets			
Escrow deposits	9	223	195
Property, plant and equipment	10	56,836	48,710
Intangible assets	11	1,091	1,092
Total		**58,150**	**49,997**
Total assets		**85,010**	**76,197**

The accompanying notes are an integral part of these financial statements.

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Instituto Terra

Statement of financial position as at December 31, 2025 and 2024

(Free translation from the original issued in Portuguese. In the event of any discrepancies, the Portuguese-language version shall prevail.)

(Expressed in thousands of reais)

Liabilities and net assets

	Notes	2025	2024
Current liabilities			
Payroll, benefits and related taxes	12	852	714
Taxes payable	-	34	41
Arrangements to be implemented	5(a)	27,600	55,421
Trade and other payables	13	1,378	1,122
Borrowings	14	135	135
Total		**29,999**	**57,433**
Net assets	**15**		
Net worth		4,924	4,924
Retained surplus		50,087	13,840
Total		**55,011**	**18,764**
Total liabilities and net assets		**85,010**	**76,197**

The accompanying notes are an integral part of these financial statements.

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Instituto Terra

Statement of Surplus or Deficit
for the Years Ended December 31, 2025 and 2024

(Free translation from the original issued in Portuguese. In the event of any discrepancies, the Portuguese-language version shall prevail.)

(Expressed in thousands of reais)

	Notes	2025	2024
Operating revenue	**17**	**65,813**	**24,344**
Restricted		**52,727**	**14,947**
Education and culture		1,094	358
Environmental activities		51,633	14,589
Unrestricted		**13,086**	**9,397**
Revenue from services and sales		810	512
Contributions and voluntary endowments		10,636	7,784
Other free services		1,559	1,019
Other funds received		81	82
Operating costs and expenses	**17**	**(27,009)**	**(15,608)**
Project activities		**(27,009)**	**(15,608)**
Education and culture		(3,000)	(1,868)
Environmental activities		(19,111)	(11,848)
Costs of services and sales		(4,898)	(1,892)
Gross profit		**38,804**	**8,736**
Operating expenses			
Administrative expenses	**17**	**(2,944)**	**(2,560)**
Wages		(647)	(793)
Payroll taxes		(270)	(276)
Employee benefits		(156)	(167)
General expenses		(727)	(469)
Maintenance and upkeep		(111)	(60)
Outside services		(1,033)	(795)
Depreciation and amortization		**(45)**	**(45)**
Profit before finance income (costs)		**35,815**	**6,131**
Finance income (costs), net	**18**	**463**	**186**
Surplus for the year		**36,278**	**6,317**

The accompanying notes are an integral part of these financial statements.

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Instituto Terra

Statement of comprehensive income
for the years ended December 31, 2025 and 2024

(Free translation from the original issued in Portuguese. In the event of any discrepancies, the Portuguese-language version shall prevail.)

(Expressed in thousands of reais)

	2025	2024
Surplus for the year	**36,278**	**6,317**
Other comprehensive income	-	-
Comprehensive income for the year	**36,278**	**6,317**

The accompanying notes are an integral part of these financial statements.

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Instituto Terra

Statement of net assets
for the years ended December 31, 2025 and 2024

(Free translation from the original issued in Portuguese. In the event of any discrepancies, the Portuguese-language version shall prevail.)

(Expressed in thousands of reais)

	Notes	Net worth	Retained surplus	Total
At December 31, 2023		**4,924**	**7,525**	**12,449**
Prior-year adjustment	16	-	(2)	**(2)**
Surplus for the year	-	-	6,317	**6,317**
At December 31, 2024		**4,924**	**13,840**	**18,764**
Prior-year adjustment	16	-	(31)	**(31)**
Surplus for the year		-	36,278	**36,278**
At December 31, 2025		**4,924**	**50,087**	**55,011**

The accompanying notes are an integral part of these financial statements.

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Instituto Terra

Statement of cash flows
for the years ended December 31, 2025 and 2024

(Free translation from the original issued in Portuguese. In the event of any discrepancies, the Portuguese-language version shall prevail.)

(Expressed in thousands of reais)

	Notes	2025	2024
Operating activities			
Surplus for the year	-	36,278	6,317
Prior years' adjustments	16	(31)	(2)
Depreciation	-	840	619
Repayment	-	1	2
Inflation adjustment gain	-	(28)	(19)
Changes in assets and liabilities			
Advances	-	(35)	26
Amounts invested in projects	-	(844)	(4,056)
Trade receivables	-	(5)	10
Inventories	-	195	57
Payroll and related taxes	-	138	193
Taxes payable	-	(7)	12
Arrangements to be implemented	-	(27,821)	38,283
Other liabilities	-	256	1,043
Net cash from operating activities		**8,937**	**42,485**
Investing activities			
Purchase of intangible assets	-	-	(73)
Purchase of property, plant and equipment	-	(8,966)	(36,703)
Net cash used in investing activities		**(8,966)**	**(36,776)**
Increase (decrease) in cash and cash equivalents, net		**(29)**	**5,709**
Cash and cash equivalents: beginning of year	-	14,442	8,734
Cash and cash equivalents: end of year	-	14,413	14,442
Increase (decrease) in cash and cash equivalents, net		**(29)**	**5,709**

The accompanying notes are an integral part of these financial statements.

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1. Nature of operations

Instituto Terra is a non-profit civil association, founded in 1998, headquartered at the Bulcão Farm, located in the municipality of Aimorés, Minas Gerais. The property is ceded to the Institute, for an indefinite period, under a Private Free Lease Agreement, entered into on July 4, 2000, by its owners, Sebastião Ribeiro Salgado Júnior and Lélia Deluiz Wanick Salgado, creators and founding members of the Institute.

In August 2007, the owners formalized the donation of the Bulcão Farm to Instituto Terra by means of a Public Deed of Onerous Donation, linking the area to the fulfillment of the institute's social goals and the unrestricted compliance of the rules applicable to Private Natural Heritage Reserves (RPPN), as outlined in Law 9985/2000. Currently, the farm is 709.87 hectares, of which 608.6 hectares are recognized as an RPPN by Minas Gerais State Forest Institute (IEF/MG) Administrative Rule No. 081/1998, the first RPPN created in a degraded area of Atlantic Forest in Brazil.

In order to expand its ecosystem restoration, environmental conservation, and sustainable use of natural resources initiatives, Instituto Terra acquired new areas, increasing the total owned area to 2,346.96 hectares. The new areas will be added to the original RPPN.

1.1. Recognitions and activities

On December 17, 1999, Instituto Terra was declared a municipal public interest area by the Municipality of Aimorés (Law No. 1613/1999), which exempts the property from municipal taxes while it maintains its statutory activities.

Subsequently, it was declared as a state public utility entity by Minas Gerais (2005) and Espírito Santo (2011), in addition to a federal public interest entity (2011).

The Institute also received the title of Outpost of the Atlantic Forest Biosphere Reserve (RBMA) in 2009, the first of its kind in Minas Gerais. This recognition proves its regular and measurable performance within the three basic functions of Biosphere Reserves, according to the guidelines of the MaB-UNESCO Program: conservation, knowledge, and sustainable development.

1.2. Fields of activity

The Institute operates in three atua (3) main areas:

- Environmental education;
- Environmental remediation, including: seed collection and production of native-tree saplings;
- Sustainable Rural Development, including: springs, biodigesters, small dams, and agroforestry systems, and its main program is TERRA DOCE (sweet land), which aims to expand its environmental remediation efforts and the preservation of water resources in the Doce River basin.

1.3. Key results – 2025

Education

- 847 children, youth, and adults engaged under the three educational projects: Terrinhas, Nere, and Terra Jovens;
- Awarding of the IFES certification of the training course for remediation agents;
- 88 teachers and school administrators trained;
- 32 participating schools;
- Seven municipalities in Minas Gerais reached;
- 4,000 people indirectly impacted;

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- Coordinating the Environment Week, which involved 1,588 direct participants from four different municipalities;

- Special Life Experiences – The 1st Ecological Hike to the Observation Point had 86 participants from different municipalities, and the Atlantic Forest Primates Exhibition, held in partnership with INMA, was visited by over 500 people.

Ecosystem restoration

- Saplings produced – 450,000;
- Planting at the Bulcão Farm RPPN – 150,000 trees;
- Planting on newly acquired farms – Cantinho do Céu – 81,000 and Maria Bonita – 18,000;
- Start of construction on the new seedling nursery, which will have, in its first phase, the capacity to produce 1,000,000 native Atlantic Forest saplings per year.

Sustainable rural development

Implementation of the *Terra Doce* program on 588 small rural properties, located in the following municipalities:

Minas Gerais

- Aimorés – 34;
- Alvarenga – 131;
- Conselheiro Pena – 164;
- Galileia – 01;
- Goiabeiras – 09;
- Itueta – 31;
- Resplendor – 105;
- Santa Rita do Itueto – 85;
- Espírito Santo;
- Baixo Guandu – 28.

These estimates reflect the program's goals and targets, which will be implemented as the projects are structured and the necessary funds are raised.

Instituto Terra continues to expand its actions to consolidate its mission to restore degraded ecosystems, promote environmental conservation, and encourage sustainable development in the Rio Doce basin and other strategic regions of Brazil.

2. Basis of preparation

a) Statement of compliance

The financial statements have been prepared in accordance with accounting practices adopted in Brazil, including the pronouncements issued by the Accounting Pronouncements Committee for Small and Medium-sized Entities (CPC for SMEs), applicable to small and medium-sized entities, combined with NBC ITG 2002 (R1), which addresses accounting for non-profit entities.

The financial statements were approved by Management and authorized for issue on April 9, 2026.

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b) Measurement basis

The financial statements have been prepared using the historical cost, except for nonderivative financial instruments, which are measured at fair value through profit and loss, as applicable.

c) Functional and presentation currency

These financial statements are presented in Brazilian reais, which is the functional currency of the Institute.

Foreign currency-denominated transactions are translated into the functional currency at the exchange rates prevailing at the dates of the transactions.

d) Use of estimates and judgments

The preparation of financial statements in accordance with accounting practices adopted in Brazil requires that the Management uses judgment in determining and recording accounting estimates.

Estimates and assumptions are reviewed on an ongoing basis. Revisions to estimates are recognized prospectively.

Accounting balances subject to these estimates and assumptions applicable to the Institute's financial statements include the residual value of property, plant and equipment. The settlement of transactions involving these estimates may result in amounts that are different from estimates due to the inaccuracy inherent in the calculation process.
The Institute reviews its estimates and assumptions on an annual basis.

Information on assumptions and estimates that have a significant risk of resulting in a material adjustment within the next few reporting years is included in the following Notes:

- Note 10: Property, plant and equipment (useful life); and
- Provision for risks and escrow deposits.

3. Summary of the material accounting policies

The financial statements have been prepared and are being presented in accordance with accounting practices adopted in Brazil.

3.1. Unrestricted contributions and endowments

Contributions or endowments in cash and in unrestricted free goods and services are contributions or endowments that are not earmarked to a specific purpose or under specific conditions specified by the donor to be fulfilled by the Institute. Such donations are classified directly in the statement of surplus or deficit.

3.2. Restricted endowments

Restricted endowments are endowments earmarked to a specific purpose or under specific conditions specified by the donor to be met by the Institute. The endowments and respective uses are recognized in surplus or deficit at the time the donor formally confirms that the specified obligations have been met by the Institute.

3.3.Contributions and donations in-kind

Asset contributions and donations refer to contributions and donations received exclusively to purchase and/or build capital assets and are recognized in net worth, in line item 'Funds from donations and grants'.

3.4. Surplus or deficit calculation

Revenue and expenses are recognized on an accrual basis. Revenues not tied to endowments to fund the Institute are recognized in surplus or deficit when received and are used to fund the different activities conducted, as they do not have a specific sponsor.

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3.5. Trade receivables

Trade receivables arise from the sales of goods or services paid with credit cards, bank payment slips, or bank deposits and are recognized at their nominal amount.

The allowance for expected credit losses is recognized when there is objective evidence that the Institute will not receive all the expected amounts under the original terms and conditions of the trade receivables.

3.6.Cash and cash equivalents

Cash and cash equivalents include cash, bank deposits, and other highly liquid short-term investments maturing within three months, which are at least subject to an insignificant risk of change in value.

3.7.Amounts invested in projects

Refer to the investment of funds from project-related arrangements that have not yet been submitted for approval and/or are awaiting approval of the account report submitted to the donors.

3.8. Inventories

Stated at the cost of the goods purchased for resale, post-planting inputs, saplings produced, or goods received as a donation to be invested in the *Olhos D'Água* Program.

Inventories are stated at the lower of cost or net realizable value. Cost is determined using the 'weighted average cost' inventory valuation method and the estimated selling price in the ordinary course of business less estimated completion costs and the costs necessary to sell the goods.

The goods in inventory are: souvenirs, foodstuffs, mature and developing saplings, inputs used in sapling production, inputs used in the growth of planted saplings, and inputs for fencing springs on rural properties.

3.9.Arrangements to be implemented

The balance in arrangements to be implemented corresponds to the amounts disbursed by donors, not yet invested in their respective projects by the end of the reporting period and/or, if invested in the related projects, which have not yet been submitted for approval or are awaiting approval by the donor.

3.10.Property, plant and equipment

Property, plant and equipment items are stated at purchase, formation, or construction cost less depreciation. Depreciation is calculated on a straight-line basis at the rates disclosed below, which take into consideration the useful lives of the assets. Depreciation charges were allocated to costs related to education, environment, and sustainability initiatives, as well as administrative expenses related to properties used for this purpose. Historical cost includes directly attributable expenditures necessary to prepare the asset for its intended use by management, excluding borrowing costs.

The Institute includes in the carrying amount of a property, plant and equipment item, the cost of spare parts only when it is probable that this cost will generate future economic benefits, and derecognizes the carrying amount of the replace parts. All other repairs and maintenance are expensed when incurred.

This year, implements used in the production of saplings were included in the property, plant and equipment, as they are reusable in periods longer than 12 months. These implements consists of trays and tubes used in the management for sapling production and were allocated to the line item 'Furniture and fixtures', depreciated at the following rates: tubes: 10% p.a. and trays: 20% p.a..

The residual values, useful lives, and depreciation methods of the assets are reviewed and adjusted annually using the estimated useful life for tax purposes of the respective components:

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For the years ended December 31, 2025 (expressed in thousands of reais, unless otherwise indicated)

Items	Annual depreciation rates
Buildings	4
Machinery and equipment	10 and 20
Furniture and fixtures	10 and 20
Vehicles	20
Forest nursery	10
Improvements in own facilities	10

3.11. Intangible assets

Trademarks, licenses (including software licenses), and contractual relationships acquired separately are shown at historical cost, less amortization. Amortization is calculated on a straight-line basis, at the rates shows below:

Items	Annual amortization rates
Trademarks and patents	05
Software	05

3.12. Trade payables

Trade and other payables are recognized at fair value and paid on the short term.

3.13. Borrowings

Borrowings are initially recognized at the transaction amount (i.e. the amount received from a bank, including transaction costs) and are subsequently stated at amortized cost.

3.14. Net worth

Represents the opening net worth of the Institute, the ‘Donations and grants’ used to establish the Institute, and surplus (deficit) of the years. The surpluses generated are fully used in the Institute’s activities, and the deficits are offset against the net worth.

3.15. Revenue recognition

a) Sales of goods

The Institute produces Atlantic Forest native saplings, in its own nursery, for use in its reforestation activities, and sells excess saplings. The institute also sells souvenirs, guided visitation services, and rents its facilities for events or accommodation, all as a source of sustainability.

Sales are usually paid in cash, credit card, bank payment slip, or bank deposit. This revenue is fully invested in the core business of the Institute.

b) Provision of services

The Institute provides ecosystem restoration, protection, and recovery services of springs through its various programs. These services are usually provided for in contracts.

The revenue from the provision of services is recognized in the statement of surplus or deficit according to each contract, taking into account the percentage of completion of the contracted service.

3.16. Other current and noncurrent assets and liabilities

Current and noncurrent assets are stated at the lower of cost or realizable value, including income, inflation adjustments, and foreign exchange differences earned, when applicable. Current and noncurrent liabilities are stated at known or determinable amounts plus the corresponding charges and inflation adjustments incurred, when applicable. There are no assets or liabilities subject to material adjustments to bring their measurement to present realizable value.

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For the years ended December 31, 2025 (expressed in thousands of reais, unless otherwise indicated)

3.17. Contingent assets and contingent liabilities, and legal obligations

The accounting policies adopted to recognize and disclose contingent assets and contingent liabilities and legal obligations are as follows: **(i)** contingent assets are recognized only when there are collaterals or favorable, unappealable court decisions. Contingent assets assessed as probable gain are only disclosed in an note to the financial statements; **(ii)** a provision for risks on contingent liabilities is recorded when losses are assessed as probable and the involved amounts can be reliably measured. Contingent liabilities assessed as possible losses are only disclosed in an explanatory note whereas contingent liabilities assessed as remote losses are neither provided for nor disclosed; and **(iii)** legal obligations are recorded as liabilities, regardless of the assessment of the likelihood of loss for proceedings whereby the Company has challenged the constitutionality of taxes.

3.18. Free services

The Institute recognizes in its financial statements the free services that are made available to the institute in the form of services/professional activities received free of charge and with the same quality and responsibility of a paid service/activity. These free services, also known as pro bono services, are recognized at their fair value.

3.19. Special taxation regime

As the Institute is a non-profit entity, the assets, income, and services provided by the Institute are immune from corporate income tax (IRPJ), social contribution on net income (CSLL), and the Social Security Funding Tax on Revenue (COFINS), according to constitutional provisions and Law 9532/1997. In turn, Social Integration Program Tax on Revenue (PIS) is calculated at the rate of 1% on payroll. The Institute is also exempt from the municipal taxes (service tax (ISS)).

3.20. Financial instruments and derivatives

The Institute measures financial instruments using operating strategies and internal control to ensure its liquidity, profitability, and security. The control policy consists of a permanent monitoring of the agreed terms versus the terms prevailing in the market. The Institute outlines that it does not make speculative investments in derivatives or any other risky assets other than those for hedging purposes.

3.20.1. Key risk considerations

i) Credit risk

The indicators confirm that the Institute has the capacity to discharge its current obligations, using its cash and part of the receivables realizable in the short term (from previously entered into contracts and recurring endowments), and securing a financial balance with no expected liquidity issues.

Financial instruments

Notes

Financial instruments	Category	2025	2024
Loans and receivables			
Free cash and cash equivalents	Cash	7,169	5,247
Restricted cash and cash equivalents	Cash	7,244	9,195
Amounts invested in projects	Receivables	11,527	10,683
Trade receivables	Receivables	17	12
Total		**25,957**	**25,137**
Other financial liabilities			
Trade and other payables	Other financial liabilities	1,378	1,122
Arrangements to be implemented	Other financial liabilities	27,600	55,421
Borrowings	Borrowings	135	135
Total		**29,113**	**56,678**

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For the years ended December 31, 2025 (expressed in thousands of reais, unless otherwise indicated)

4. Cash and cash equivalents

	2025	2024
Cash in banks	14	887
Banks - restricted funds	1,260	1,315
Free cash and cash equivalents	7,155	4,360
Restricted cash and cash equivalents	5,984	7,880
Total	**14,413**	**14,442**

a) Free cash and cash equivalents

		Short-term bank	Total	
	Checking account	deposits	2025	2024
Free	14	7,155	**7,169**	**5,247**
Free cash and cash equivalents	**14**	**7,155**	**7,169**	**5,247**

b) Short-term investments – restricted funds

		Short-term bank	Total	
	Checking account	deposits	2025	2024
Restricted				
Zurich Insurance Company Ltd I	-	180	**180**	**5,550**
WWF Alemanha/Wacken Open Air	-	-	**-**	**89**
Fundação Renova Nere	-	-	-	**179**
Zurich Insurance Company Ltd II	1	1,526	**1,527**	**-**
XP Investimentos Corretora de Câmbio, Títulos e Valores Mobiliários S.A.	-	130	**130**	**276**
Engie	-	1,321	**1,321**	**1,032**
The Prince Albert II of Monaco Foundation	-	-	**-**	**23**
KFW Development Bank	4	248	**252**	**1,258**
KFW Development Bank - New York	1,255	-	**1,255**	**-**
Minas Gerais Public Prosecution Office - Seeds	-	110	**110**	**592**
IMG	-	183	**183**	**196**
KFW Development Bank - Saplings	-	53	**53**	**-**
Zurich Insurance Company Ltd I - NERE	-	1,838	**1,838**	**-**
Rouanet Act – IT's Cultural and Art Workshops	-	395	**395**	**-**
Restricted cash and cash equivalents	**1,260**	**5,984**	**7,244**	**9,195**

The balance of restricted short-term investments refers to funds to be invested strictly within the scope of the underlying arrangements. The amounts are invested in banks with good market reputation and are highly liquid and intended to be used in the associated projects. The average annual yield rate is 13.39%.

5. Arrangements to be implemented

Refer to amounts received under institutional agreements intended to be invested in specific projects and expenses (associated projects). These amounts will be recognized against surplus or deficit for the year as the planned expenses are incurred or when the account reports are approved by the respective donors, if required).

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For the years ended December 31, 2025 (expressed in thousands of reais, unless otherwise indicated)

a) Movements in funds from arrangements

	Total arrangement	Balance in 2024	Disbursed funds and income	Used funds	Balance in 2025
Instituto Estadual de Florestas - IEF MG (2011)	**1,096**	**832**	-	-	**832**
Espírito Santo Public Prosecution Office - Colatina	**4**	**9**	-	-	**9**
Public Defender's Office - ES	**-**	**7**	-	-	**7**
Energest S.A.	**105**	-	-	-	-
United Nations Environment Programme (UNEP)	**165**	**22**	-	(22)	**-**
Zurich Insurance Company Ltda. I	**14,025**	**3,327**	3,928	(3,236)	**4,019**
WWF Germany/Wacken Open Air	**106**	**417**	1	(418)	**-**
Air France Corporate Foundation	**31**	**159**	-	-	**159**
Zurich Insurance Company II	**55,200**	**42,632**	6,769	(37,167)	**12,234**
XP Investimentos Corretora de Câmbio, Títulos e Valores Mobiliários S.A.	**1,750**	**310**	24	-	**334**
Engie	**4,140**	**1031**	1,986	(1,696)	**1,321**
The Prince Albert II of Monaco Foundation	**-**	**466**	166	(632)	**-**
KFW Development Bank	**72,006**	**4,377**	9,675	(9,104)	**4,948**
Minas Gerais Public Prosecution Office - Seeds	**1,000**	**913**	46	-	**959**
IMG	**1,050**	**919**	348	(722)	**545**
Rouanet Act – IT's Cultural and Art Workshops	**864**	**-**	395	-	**395**
Zurich Insurance Company Ltda. - NERE	**9,542**	**-**	1,838	-	**1,838**
Total	**161,084**	**55,421**	**25,176**	**(52,997)**	**27,600**

b) Reconciliation of the arrangements' balances

	Amounts invested in projects, 2024	Expenses incurred	Amounts approved	Amounts invested in projects, 2025
Instituto Estadual de Florestas I - IEF/SEMAD (2011)	832	-	-	832
Espírito Santo Public Prosecution Office - Colatina	9	-	-	9
Public Defender's Office - ES	7	-	-	7
Zurich Insurance Company Ltd **(i)**	3,208	3,571	(3,198)	3,581
WWF Germany	300	-	(300)	-
United Nations Environment Programme (UNEP)	21		(21)	-
Air France Corporate Foundation	143	-	-	143
Zurich Insurance Company **(ii)**	1,915	2,097	(1,907)	2,105
XP Investimentos Arrangement	32	169	-	201
Engie	26	10	(26)	10
The Prince Albert II of Monaco Foundation	425	-	(425)	-
KFW Development Bank	3,006	3,536	(3,006)	3,536
Minas Gerais Public Prosecution Office - Seeds	341	508	(16)	833
IMG	418	256	(412)	262
Zurich Insurance Company Ltd - NERE	-	8	-	8
Total	**10,683**	**10,155**	**(9,311)**	**11,527**
Projects' inventory	231	189	(285)	135
Projects' construction in progress	1,558	8,834	(1,351)	9,041
Restricted amounts - assets	**1,789**	**9,023**	**(1,636)**	**9,176**

(i) Amounts pending approval of accounts reports are recognized in line item 'Amounts invested in projects' (current assets); and

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(ii) The line items for restricted current assets do not include payments that will be made in subsequent months; these amounts are recognized on an accrual basis in current liabilities.

(iii) Property, plant, and equipment related to projects in progress include R$1,012 in machinery and equipment, R$7 in computers and peripherals, R$6 in furniture and fixtures, and R$7,810 in 'Properties under construction'.

6. Trade receivables

	2025	2024
Claims from sustainability activities	17	12
Total	**17**	**12**

Expected credit losses (ECL) are recognized pursuant to the Institute's corporate policies and are based on historical losses.

In the year ended December 31, 2025, Management, after reviewing historical losses, did not identify expected credit losses.

ECL, when recognized, is always considered sufficient by Management to cover receivables with a remote or possible likelihood of the collection.

Receivables from donors correspond to endowments under contract.

7. Advances

	2025	2024
Vacation pay advances	1	1
Advances to suppliers	71	36
Total	**72**	**37**

Vacation pay advances are made when employees leave on vacation and receive payment at the beginning of their vacation time and vacations are taken in immediately subsequent periods.

8. Inventories

	2025	2024
Merchandize for resale	82	77
Saplings for sale	343	445
Environmental inputs and implements - unrestricted	41	1
Environmental inputs and implements - restricted	135	231
inventory of donations for distribution	230	272
Total	**831**	**1,026**

The inventories of donations for distribution refer to the materials to build fences around springs donated by ArcelorMittal Brasil S.A., under a Cooperation Agreement entered into in March 2015, part of the *Olhos D'Água* Program. The Institute controls the inventory of these materials, including by taking periodic inventories.

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9. Escrow deposits

Escrow deposits are broken down as follows:

	2025	2024
Guarantee deposits	223	195
Total	**223**	**195**

Refers to a guarantee deposit made in Case No. 0003402-14.2012.4.01.3813, which consists of an ordinary lawsuit filed by Instituto Terra against the Federal Government to suspend the collection of the funds transferred to the Institute by the National Environment Fund (FNMA). The amount is adjusted in monthly basis using SELIC (Central Bank's policy rate.

10. Property, plant and equipment

	Balances at 12/31/2024	Addition	Transfer	Write-off	Depreciation	Balances at 12/31/2025
Properties	**41,448**	-	-	-	-	**41,448**
Buildings	**4,023**	-	-	-	(145)	**3,878**
Improvements in own facilities	**79**	10	-	-	(16)	**73**
Machinery and equipment	**1,339**	1,098	-	-	(322)	**2,115**
Furniture and fixtures	**317**	48	-	-	(83)	**282**
Properties under construction	**312**	7,810	-	-	-	**8,122**
Vehicles	**1,192**	-	-	-	(274)	**918**
Total	**48,710**	**8,966**	**-**	**-**	**(840)**	**56,836**

	Balances at 12/31/2023	Addition	Transfer	Write-off	Depreciation	Balances at 12/31/2024
Properties	**6,473**	34,975	-	-	-	**41,448**
Buildings	**4,166**	-	-	-	(143)	**4,023**
Improvements in own facilities	**62**	32	-	-	(15)	**79**
Machinery and equipment	**1,085**	495	-	(7)	(234)	**1,339**
Furniture and fixtures	**321**	76	-	-	(80)	**317**
Properties under construction	**-**	312	-	-	-	**312**
Vehicles	**518**	821	-	-	(147)	**1,192**
Total	**12,625**	**36,711**	**-**	**(7)**	**(619)**	**48,710**

	2025	2024
Unrestricted depreciation	(45)	(45)
Restricted depreciation	(795)	(574)
Total	**(840)**	**(619)**

Depreciation was carried out in accordance with the tax law and impacted the Institute's surplus by at R$840 in 2025 (2024: R$619).

In 2025, property, plant, and equipment increased by approximately R$8 million, due to investments in infrastructure. This increase is related to the construction of a new nursery on land recently acquired by Instituto Terra. The project will expand the annual sapling production capacity from 500,000 to over 1 million.

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11. Intangible assets

	Balance at 12/31/2024	Addition	Repayment	Balance at 12/31/2025
Software	1,092	-	(1)	**1,091**
Total	**1,092**	**-**	**(1)**	**1,091**

	Balance at 12/31/2023	Addition	Repayment	Balance at 12/31/2024
Software	**1,021**	73	(2)	**1,092**
Total	**1,021**	**73**	**(2)**	**1,092**

12. Payroll and related taxes

	2025	2024
Payroll taxes	199	147
Payroll, benefits and related taxes	2	3
Accrued payroll	651	564
Total	**852**	**714**

Payroll taxes are charges mandated by law and paid by the institute on behalf of its employees.

Payroll and employee benefits comprise salaries and the benefits to which the employees are entitled.

Accrued payroll and benefits are estimates of expenses arising from labor laws, calculated on a monthly basis based on the full or partial period worked by each employee, plus payroll taxes.

13. Trade and other payables

	2025	2024
Trade payables	364	172
Other payables	1,014	950
Total	**1,378**	**1,122**

Trade payables are obligations payable for goods and/or services that have been purchased from suppliers in the normal course of business. Other payables refer to advances from customers, advances on contributions to arrangements, and deductions from the payroll of employees, as a result of negotiation with different entities.

14. Borrowings and financing

Breakdown of borrowings

Entity	Interest	2025	2024
Krenak Emp. Artísticos Ltda.	Selic	135	135
Total		**135**	**135**

Refer to loans granted by Krenak Empreendimentos Artísticos Ltda. (donor of funds to the Institute) and which have indefinite maturity periods.

The amounts are adjusted for inflation using SELIC and are recognized as finance costs in surplus or deficit for the year. However, Krenak has been recognizing the interest payable as new donations to the Institute annually, which cancels the negative impact on the Institute's surplus or deficit.

The funds were used to finance the Institute's core business, which is carried in through permanent projects. Occasionally, the Institute raises loans, primarily when there are delays in the disbursement of funds promised by project sponsors.

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15. Equity

Net worth includes donations and grants received, supplemented by the surplus for the year as soon as they it is allocated.

	2025	2024
Net worth	4,924	4,924
Retained surplus	50,087	13,840
Total	**55,011**	**18,764**

16. Contingent liabilities

The provision for contingencies, measured based on lawsuits filed against the Institute that have a probable likelihood of an unfavorable outcome, as well as the amount of lawsuits classified with a possible likelihood of an unfavorable outcome, as follows:

	Probable		Possible	
	2025	2024	2025	2024
Labor	-	-	-	100
Total	**-**	**-**	**-**	**100**

17. Revenue and expenses

	2025	2024
Restricted		
Education and culture	1,094	358
Ecosystem restoration	43,266	9,993
Environmental extension	7,735	847
Olhos D'Água Program	632	3,749
Total	**52,727**	**14,947**
Unrestricted		
Revenue from services and sales	810	512
Endowments and voluntary donations	10,636	7,784
Free services	1,559	1,019
Other funds received	81	82
Total	**13,086**	**9,397**
Operating revenue	**65,813**	**24,344**
Costs and expenses		
Activities and projects		
Education and culture	(3,000)	(1,868)
Ecosystem restoration	(11,020)	(5,832)
Nursery	(2,307)	(1,341)
Olhos D'Água Program	(907)	(3,894)
Environmental extension	(4,877)	(781)
Costs of services and sales	(4,898)	(1,892)
Total	**(27,009)**	**(15,608)**
Operating expenses		
Administrative expenses	(2,944)	(2,560)
Depreciation and amortization	(45)	(45)
Total	**(2,989)**	**(2,605)**
Loss before finance income (costs)	**35,815**	**6,131**

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The Free services totaling R$1,559 for 2025 (R$1,019 for 2024) were provided by the following partners:

- Google Grants – AdWords
- Íris Ferreira Moryiama – Support to fundraising; José Augusto dos Santos Servino – Human Resources advisory;
- MAMG Advogados – Legal advisory;
- Microsoft Office – Office365 – Software licensing;
- Aimorés City Government;
- Souza Leão Subtil Advogados Associados – Legal advisory;
- Zorana Gajic – Support to fundraising.

In addition, all services provided by the members of the Executive, Supervisory, and Advisory Boards are also considered free services.

Revenue increased during the period, driven by investments in fundraising and institutional communications. These actions helped expand the Institute's donor base and increase its visibility. Additionally, revenue and expenses related to financial reporting approved during the period were recognized.

18. Finance income (costs), net

	2025	2024
Finance income		
Income from short-term investment	769	435
Total	**769**	**435**
Finance costs		
Banking fees	(57)	(53)
Interest and fines	(70)	(49)
Income tax on short-term investments	(43)	(20)
Financial Transactions Tax (IOF) on financial transaction	(136)	(127)
Total	**(306)**	**(249)**
Total	**463**	**186**

19. Tax matters

In compliance with the Federal Accounting Council Resolution 1409/12, which approves ITG 2002, the Institute informs that it was not required to pay the taxes PIS, IRPJ, CSLL, COFINS, and ISSQN on its total revenues, in light of its Charitable Institute status. The IRPJ and CSLL (income taxes) amounts were estimated based on actual taxable income. The PIS and COFINS (taxes on revenue) were estimated according to the cumulative taxation rules. ISS (service tax) was estimated using a 5% tax rate on billed revenue.

	12/31/2025	12/31/2024
Federal taxes		
Corporate income tax	9,046	1,555
Social Contribution on Net Income (CSLL)	3,265	569
Tax on revenue (PIS) on billed revenue	428	115
Tax on revenue (COFINS)	1,974	773
Total	**14,713**	**3,012**
Municipal taxes and fees		
Service Tax (ISS)	3,291	1,217
Total	**3,291**	**1,217**
Total	**18,004**	**4,229**

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Instituto Terra's Managing Board is composed of the following members:

Member	Position
Juliano Ribeiro Salgado	Chairman
Tomaz Benedito de Souza	Vice Chairman/secretary
Lélia Deluiz Wanick Salgado	Officer
Sebastião Ribeiro Salgado Junior	*In memoriam*
Carlos Frederico Siqueira	Officer
Christopher Mouravieff-Apostol	Officer
Henrique Lobo Gonçalves	Officer
Izabella Monica Vieira Teixeira	Officer
José Armando de Figueiredo Campos	Officer
Laurence Maurice	Officer
Nelson Ferreira da Silva Carvalhaes	Officer
Paulo Henrique Wanick Mattos	Officer
Ricardo Ribeiro Rodrigues	Officer

Instituto Terra's Supervisory Board is composed of the following members:

Member	Position
Flávia de Oliveira Rapozo	Board Member
Paulo Victor Gomes Novaes	Board Member
Vinícius Nascimento Marques	Board Member

20. Explanation added to the English version

The accompanying financial statements were translated into English from the original Portuguese version prepared for local purposes. Certain accounting practices applied by the Company that conform to those accounting practices adopted in Brazil may not conform to the generally accepted accounting principles in the countries where these financial statements may be used.

Chief Executive Officer
Sérgio Rangel Gomes

Chief accountant
Mozart Boaventura Sobrinho
Accountant
CRC ES-006147/O-0

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Assinaturas

Sérgio Rangel Gomes
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Assinou como representante legal em 27 abr 2026 às 15:08:46

Mozart Boaventura Sobrinho
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Assinou como contador(a) em 27 abr 2026 às 15:40:32

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